



August 17, 2026

To Whom It May Concern,

Company Name: FAN Communications, Inc.
Name of Representative: Koji Ninomiya,
Representative Director and President
(Code Number: 2461, TSE Prime Market)
Inquiries: Takashi Yoshinaga,
Director, Executive Vice President and Executive Officer, Head
of Corporate Department
(Telephone. +81-3- 5766-3530)

Notice Regarding Monthly Business Performance Report for July 2026

Revenue by Reporting Segment (Consolidated Basis)

(Current Fiscal Year)

(Top row: Revenue (Unit: Thousand JPY), Bottom row: Year-on-Year Comparison (Unit: %))

	January	February	March	April	May	June
CPA Solution Business	446,501	404,893	429,164	424,150	391,668	383,990
	87.3	80.9	81.5	84.0	81.6	82.9
Strategic Business	114,441	131,022	207,412	174,719	155,063	170,974
	147.5	129.9	149.7	174.8	127.9	143.7
Total	560,943	535,916	636,577	598,869	546,732	554,964
	95.2	89.1	95.7	99.0	90.9	95.3

	July	August	September	October	November	December
CPA Solution Business	394,749					
	86.3					
Strategic Business	180,737					
	126.2					
Total	575,486					
	95.8					

(Prior Fiscal Year)

(Top row: Revenue (Unit: Thousand JPY), Bottom row: Year-on-Year Comparison (Unit: %))

	January	February	March	April	May	June
CPA Solution Business	511,459	500,534	526,664	505,111	480,169	463,073
	105.5	108.3	110.7	105.1	92.8	93.7
Strategic Business	77,611	100,869	138,580	99,969	121,214	118,967
	64.0	131.4	170.0	149.0	164.9	172.0
Total	589,070	601,404	665,245	605,081	601,383	582,040
	97.2	111.6	119.4	110.5	101.7	103.3

	July	August	September	October	November	December
CPA Solution Business	457,556	441,846	425,713	446,643	445,387	456,753
	91.0	92.4	85.4	88.3	89.4	88.7
Strategic Business	143,210	136,108	172,811	120,034	98,779	107,588
	164.1	157.3	164.0	126.4	106.3	117.5
Total	600,766	577,954	598,525	566,677	544,167	564,341
	101.8	102.3	99.1	94.4	92.0	93.1

Transaction Volume by Reporting Segment (Consolidated Basis)

(Current Fiscal Year)

(Top row: Transaction Volume (Unit: Thousand JPY), Bottom row: Year-on-Year Comparison (Unit: %))

	January	February	March	April	May	June
CPA Solution Business	1,915,846	1,762,457	1,819,297	1,848,945	1,673,297	1,708,401
	87.0	85.3	87.5	88.7	84.1	90.1
Strategic Business	138,651	151,642	225,764	179,726	162,603	164,919
	118.5	109.6	127.5	128.3	108.5	116.3
Total	2,054,497	1,914,099	2,045,061	2,028,672	1,835,901	1,873,321
	88.6	86.8	90.7	91.2	85.8	91.9

	July	August	September	October	November	December
CPA Solution Business	1,671,351					
	87.8					
Strategic Business	179,399					
	109.8					
Total	1,850,751					
	89.5					

(Prior Fiscal Year)

(Top row: Transaction Volume (Unit: Thousand JPY), Bottom row: Year-on-Year Comparison (Unit: %))

	January	February	March	April	May	June
CPA Solution Business	2,201,114	2,066,572	2,078,835	2,085,135	1,989,041	1,896,432
	119.5	118.4	117.0	110.1	100.6	93.6
Strategic Business	116,959	138,377	177,006	140,034	149,836	141,780
	36.5	68.2	83.0	116.1	110.1	102.7
Total	2,318,074	2,204,949	2,255,841	2,225,169	2,138,878	2,038,212
	107.2	113.2	113.3	110.5	101.2	94.2

	July	August	September	October	November	December
CPA Solution Business	1,904,240	1,821,498	1,788,442	1,824,771	1,812,829	1,889,423
	94.4	92.3	84.5	87.2	85.9	87.4
Strategic Business	163,396	155,720	197,590	144,245	113,167	134,689
	103.9	100.5	123.7	89.5	83.9	110.7
Total	2,067,636	1,977,219	1,986,033	1,969,016	1,925,996	2,024,112
	95.1	92.8	87.3	87.4	85.7	88.6

Note: This performance report consists of preliminary figures that have not been audited by an external auditing firm. However, any confirmed figures following audit completion will be retroactively revised.