This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

August 10, 2026

To Whom It May Concern,

Company Name:	FAN Communications, Inc.
Name of Representative:	Koji Ninomiya, Representative Director and President
(Code Number:	2461, TSE Prime Market)
Inquiries:	Takashi Yoshinaga, Director, Executive Vice President and Executive Officer, Head of Corporate Department (Telephone: +81-3-5766-3530)

Notice Regarding Withdrawal of Medium-Term Management Plan

The Company hereby announces that, as stated in the "Notice Regarding the Discrepancy between the Second Quarter (Interim Period) Earnings Forecast and Actual Results, and the Revision of the Full-Year Earnings Forecast" announced today, the Company has revised downward its earnings forecast for the fiscal year ending December 2026.

In light of this, at the Board of Directors meeting held on August 10, 2026, the Company resolved to withdraw its medium-term management plan (covering the fiscal years ending December 2025 through December 2027), which was announced in the "Notice Regarding Formulation of Medium-Term Management Plan" dated February 10, 2025, as set forth below.

Details

1. Overview of the Medium-Term Management Plan and Scope of Withdrawal

In the "Notice Regarding Formulation of Medium-Term Management Plan" dated February 10, 2025, the Company announced a medium-term management plan covering the fiscal year ending December 2025 as its first year through the fiscal year ending December 2027 as its final year, and set management targets for the final year of consolidated operating profit of JPY 3.0 billion and ROE of 10.0% or higher. Although the Company revised its planned figures for the fiscal year ending December 2026 in the "Notice Regarding Partial Revision of the Medium-Term Management Plan (FY25-27)" dated February 9, 2026, the target figures for the fiscal year ending December 2027 remained unchanged at that time. The Company has now decided to withdraw this medium-term management plan.

2. Reasons for the Withdrawal

The Company's medium-term management plan was formulated on the premise of a stable earnings base from the CPA Solution Business, incorporating anticipated growth in the Strategic Business. However, the CPA Solution Business has been undergoing changes in its business structure due to changes in search platforms and other factors, and it will take a certain amount of time to respond, including through investment in new customer acquisition channels and a shift toward solution-based sales. In addition, in the Strategic Business, building a recurring-revenue earnings base is taking longer than initially planned, and the Company expects delays relative to the plan to continue in the second half of the fiscal year and beyond.

The Company recognizes that none of these developments require a reconsideration of its business direction or growth strategy itself, but rather reflect a matter of timing, in that a certain amount of time is required to respond to these issues and to verify the effects of that response. Nevertheless, it is currently difficult to reasonably estimate the likelihood of achieving the numerical targets for the fiscal year ending December 2027, and the Company has determined that continuing to disclose a medium-term management plan containing targets not grounded in actual conditions would not contribute to appropriate investment decisions by investors. Accordingly, the Company has decided to withdraw the plan as described in 1. above.

3. Basic Policy and Growth Strategy

Although the medium-term management plan has been withdrawn as described in 1. above, there has been no change in the direction of the basic policy and growth strategy set out in that plan, and the Company will continue to implement them as its company-wide strategy.

4. Shareholder Return Policy

There has been no change to the Company's basic approach to shareholder returns as set out in the medium-term management plan, namely its policy of targeting a DOE (Dividend on Equity ratio) of approximately 8% as the basis for dividends through the fiscal year ending December 2027, and its consideration of flexible share buybacks, and the Company will continue this approach as before.

End