General Incorporated Association Climate Integrate

Budget

April 1, 2026 to March 31 2027

(Units:JPY)

Category				
I Ordinary income				
1.	Grants		321,800,000	
2.	Programs			
	Lectures, etc		1,000,000	
3.	Others			
	Interest earns		500,000	
	Miscellaneous		100,000	
Total ordinary income				323,400,000
Ⅱ Ordinary expenses				
1.	Programs			
	(1) Personnel			
	Salaries/allowances	90,800,000		
	Bonuses	15,900,000		
	Statutory benefits	17,100,000		
	Total personnel	123,800,000		
	(2) Others			
	Honorariums, etc.	1,090,000		
	Subscriptions/publications	9,900,000		
	Subcontracting	53,000,000		
	Public relations	58,000,000		
	Meetings/conferences	5,620,000		
	Travel/transportation	4,860,000		
	Printing	1,650,000		
	Translations	1,790,000		
	Supplies	20,000		
	Communications	310,000		
	Employee benefits	270,000		
	Training	680,000		
	Depreciation	190,000		
	Dues	40,000		
	Insurance	40,000		
	Taxes and dues	0		
	Office supplies	20,000		
	Total others	137,480,000		
	Total program expenses		261,280,000	
2.	Administrative			
	(1) Personnel			
	Salaries/allowances	5,400,000		
	Bonuses	950,000		
	Statutory benefits	860,000		
	Total personnel	7,210,000		
	(2) Others			
	Subcontracting	16,200,000		
	Payment/remuneration	2,060,000		
	Payment fee	2,500,000		
	Travel/transportation	140,000		
	Communications	4,560,000		
	Office supplies	230,000		
	Furniture and equipment	800,000		
	Employee benefits	40,000		
	Office rent	2,070,000		
	Depreciation	320,000		
	Taxes and dues	40,000		
	Miscellaneous expenses	10,000		
	Dues	30,000		
	Meetings/conferences	150,000		
	Supplies	70,000		
	Total others	29,220,000		
	Total administrative expenses		36,430,000	
Total ordinary expenses				297,710,000
	Changes in current net assets before taxes			25,690,000
	Taxes (corporate, resident, business)			150,000
	Changes in current net assets			25,540,000
	Net assets brought forward (previous period)			20,156,275
	Net assets carried forward (next period)			45,696,275
	(Of which: Allocated to Internal Reserves)			45,000,000
	(Of which: Available for Future Activities)			696,275

General Incorporated Association Climate Integrate

Detailed Budget Plan

April 1, 2026 to March 31 2027

(Units:JPY)

Category	Studies/ research/ recommendations	Policy engagement	Information dissemination	Dialog/ advice/ support	**Activity subtotal**	Admin-istration	**Total**
Ⅰ 経常収益							
1. Memberships	0	0	0	0	0	0	**0**
2. Grants	144,810,000	57,924,000	57,924,000	28,962,000	289,620,000	32,180,000	**321,800,000**
3. Lectures, etc	0	0	0	1,000,000	1,000,000	0	**1,000,000**
4. Others	0	0	0	0	0	600,000	**600,000**
Total ordinary income	**144,810,000**	**57,924,000**	**57,924,000**	**29,962,000**	**290,620,000**	**32,780,000**	**323,400,000**
Ⅱ Ordinary expenses							
(1) Personnel							
Salaries/allowances	45,400,000	18,160,000	18,160,000	9,080,000	**90,800,000**	5,400,000	**96,200,000**
Bonuses	7,950,000	3,180,000	3,180,000	1,590,000	**15,900,000**	950,000	**16,850,000**
Statutory benefits	8,550,000	3,420,000	3,420,000	1,710,000	**17,100,000**	860,000	**17,960,000**
Total personnel	**61,900,000**	**24,760,000**	**24,760,000**	**12,380,000**	**123,800,000**	**7,210,000**	**131,010,000**
(2) Others					**0**	0	
Honorariums, etc.	545,000	218,000	218,000	109,000	**1,090,000**	0	**1,090,000**
Subscriptions/publications	9,900,000	0	0	0	**9,900,000**	0	**9,900,000**
Subcontracting	26,500,000	10,600,000	10,600,000	5,300,000	**53,000,000**	16,200,000	**69,200,000**
Meetings/conferences	2,810,000	1,124,000	1,124,000	562,000	**5,620,000**	150,000	**5,770,000**
Public relations	58,000,000	0	0	0	**58,000,000**	0	**58,000,000**
Travel/transportation	2,430,000	972,000	972,000	486,000	**4,860,000**	140,000	**5,000,000**
Printing	825,000	330,000	330,000	165,000	**1,650,000**	0	**1,650,000**
Translations	1,790,000	0	0	0	**1,790,000**	0	**1,790,000**
Supplies	10,000	4,000	4,000	2,000	**20,000**	70,000	**90,000**
Payment fee	0	0	0	0	**0**	2,500,000	**2,500,000**
Communications	155,000	62,000	62,000	31,000	**310,000**	4,560,000	**4,870,000**
Office rent	0	0	0	0	**0**	2,070,000	**2,070,000**
Office supplies	10,000	4,000	4,000	2,000	**20,000**	230,000	**250,000**
Employee benefits	135,000	54,000	54,000	27,000	**270,000**	40,000	**310,000**
Training	340,000	136,000	136,000	68,000	**680,000**	0	**680,000**
Insurance	40,000	0	0	0	**40,000**	0	**40,000**
Depreciation	95,000	38,000	38,000	19,000	**190,000**	320,000	**510,000**
Taxes and dues	0	0	0	0	**0**	40,000	**40,000**
Miscellaneous expenses	0	0	0	0	**0**	10,000	**10,000**
Dues	20,000	8,000	8,000	4,000	**40,000**	30,000	**70,000**
Furniture and equipment	0	0	0	0	**0**	800,000	**800,000**
Payment/remuneration	0	0	0	0	**0**	2,060,000	**2,060,000**
Total others	**103,605,000**	**13,550,000**	**13,550,000**	**6,775,000**	**137,480,000**	**29,220,000**	**166,700,000**
Total program expenses	**165,505,000**	**38,310,000**	**38,310,000**	**19,155,000**	**261,280,000**	**36,430,000**	**297,710,000**
Net ordinary surplus or deficit	**△ 20,695,000**	**19,614,000**	**19,614,000**	**10,807,000**	**29,340,000**	**△ 3,650,000**	**25,690,000**
				Current Year Allocation to Internal Reserves			25,000,000

General Incorporated Association Climate Integrate

Budget

April 1, 2026 to March 31 2027

(Units: USD,1USD=158JPY)

Category			Amount	
I Ordinary income				
1.	Grants		2,036,709	
2.	Programs			
	Lectures, etc		6,329	
3.	Others			
	Interest earns		3,165	
	Miscellaneous		633	
Total ordinary income				2,046,835
Ⅱ Ordinary expenses				
1.	Programs			
	(1) Personnel			
	Salaries/allowances	574,684		
	Bonuses	100,633		
	Statutory benefits	108,228		
	Total personnel	783,544		
	(2) Others			
	Honorariums, etc.	6,899		
	Subscriptions/publications	62,658		
	Subcontracting	335,443		
	Public relations	367,089		
	Meetings/conferences	35,570		
	Travel/transportation	30,759		
	Printing	10,443		
	Translations	11,329		
	Supplies	127		
	Communications	1,962		
	Employee benefits	1,709		
	Training	4,304		
	Depreciation	1,203		
	Dues	253		
	Insurance	253		
	Taxes and dues	0		
	Office supplies	127		
	Total others	870,127		
	Total program expenses		1,653,671	
2.	Administrative			
	(1) Personnel			
	Salaries/allowances	34,177		
	Bonuses	6,013		
	Statutory benefits	5,443		
	Total personnel	45,633		
	(2) Others			
	Subcontracting	102,532		
	Payment/remuneration	13,038		
	Payment fee	15,823		
	Travel/transportation	886		
	Communications	28,861		
	Office supplies	1,456		
	Furniture and equipment	5,063		
	Employee benefits	253		
	Office rent	13,101		
	Depreciation	2,025		
	Taxes and dues	253		
	Miscellaneous expenses	63		
	Dues	190		
	Meetings/conferences	949		
	Supplies	443		
	Total others	184,937		
	Total administrative expenses		230,570	
Total ordinary expenses				1,884,241
	Changes in current net assets before taxes			162,595
	Taxes (corporate, resident, business)			949
	Changes in current net assets			161,646
	Net assets brought forward (previous period)			127,571
	Net assets carried forward (next period)			289,217
	(Of which: Allocated to Internal Reserves)			284,810
	(Of which: Available for Future Activities)			4,407

General Incorporated Association Climate Integrate

Detailed Budget Plan

April 1, 2026 to March 31 2027
(Units: USD,1USD=158JPY)

Category	Studies/ research/ recommendations	Policy engagement	Information dissemination	Dialog/ advice/ support	**Activity subtotal**	Administration	**Total**
Ⅰ 経常収益							
1. Memberships	0	0	0	0	0	0	**0**
2. Grants	916,519	366,608	366,608	183,304	1,833,038	203,671	**2,036,709**
3. Lectures, etc	0	0	0	6,329	6,329	0	**6,329**
4. Others	0	0	0	0	0	3,797	**3,797**
Total ordinary income	**916,519**	**366,608**	**366,608**	**189,633**	**1,839,367**	**207,468**	**2,046,835**
Ⅱ Ordinary expenses							
(1) Personnel							
Salaries/allowances	287,342	114,937	114,937	57,468	**574,684**	34,177	**608,861**
Bonuses	50,316	20,127	20,127	10,063	**100,633**	6,013	**106,646**
Statutory benefits	54,114	21,646	21,646	10,823	**108,228**	5,443	**113,671**
Total personnel	**391,772**	**156,709**	**156,709**	**78,354**	**783,544**	**45,633**	**829,177**
(2) Others							
Honorariums, etc.	3,449	1,380	1,380	690	**6,899**	0	**6,899**
Subscriptions/publications	62,658	0	0	0	**62,658**	0	**62,658**
Subcontracting	167,722	67,089	67,089	33,544	**335,443**	102,532	**437,975**
Meetings/conferences	17,785	7,114	7,114	3,557	**35,570**	949	**36,519**
Public relations	367,089	0	0	0	**367,089**	0	**367,089**
Travel/transportation	15,380	6,152	6,152	3,076	**30,759**	886	**31,646**
Printing	5,222	2,089	2,089	1,044	**10,443**	0	**10,443**
Translations	11,329	0	0	0	**11,329**	0	**11,329**
Supplies	63	25	25	13	**127**	443	**570**
Payment fee	0	0	0	0	**0**	15,823	**15,823**
Communications	981	392	392	196	**1,962**	28,861	**30,823**
Office rent	0	0	0	0	**0**	13,101	**13,101**
Office supplies	63	25	25	13	**127**	1,456	**1,582**
Employee benefits	854	342	342	171	**1,709**	253	**1,962**
Training	2,152	861	861	430	**4,304**	0	**4,304**
Insurance	253	0	0	0	**253**	0	**253**
Depreciation	601	241	241	120	**1,203**	2,025	**3,228**
Taxes and dues	0	0	0	0	**0**	253	**253**
Miscellaneous expenses	0	0	0	0	**0**	63	**63**
Dues	127	51	51	25	**253**	190	**443**
Furniture and equipment	0	0	0	0	**0**	5,063	**5,063**
Payment/remuneration	0	0	0	0	**0**	13,038	**13,038**
Total others	**655,728**	**85,759**	**85,759**	**42,880**	**870,127**	**184,937**	**1,055,063**
Total program expenses	**1,047,500**	**242,468**	**242,468**	**121,234**	**1,653,671**	**230,570**	**1,884,241**
Net ordinary surplus or deficit	**△ 130,981**	**124,139**	**124,139**	**68,399**	**185,696**	**△ 23,101**	**162,595**
				Current Year Allocation to Internal Reserves			**158,228**