June 3, 2026

Climate Integrate

Report of Activities in FY2025

1. Period covered

April 1, 2025 to March 31, 2026

2. Purpose

Our purpose is to support multi-stakeholder action to decarbonize, based on an integrated approach to science, policy, and society, in order to protect our climate and create a just, sustainable, and peaceful society.

3. Activities in FY2025

In FY2025, amid a chaotic international landscape fraught with conflict and inflation, global priorities shifted, particularly in the United States, toward insular policy shifts and short-term economic responses. Consequently, a pervasive sense of stagnation cast a shadow over global climate action. This sense also spread to Japan, where a decline in political momentum regarding climate change became starkly apparent. The greenhouse gas (GHG) emission reduction targets, the Strategic Energy Plan, and Green Transformation (GX) initiatives finalized in February 2025 are being routinely executed by relevant ministries and agencies, yet they noticeably lack the momentum required to drive genuine decarbonization.

Against this backdrop, Climate Integrate conducted rigorous research and analysis rooted in open-source data collection. By doing so, we provided critical evidence and decision-making criteria on pivotal climate and energy policy issues. During the fiscal year, we published four reports and three Insights articles, alongside hosting targeted seminars and media briefings. By offering distinct perspectives and unique analytical approaches, our publications illuminated both core challenges and potential pathways forward. This effectively expanded our network and reinforced our reputation as a think tank dedicated to “showing the facts” and “conveying the facts.” We also successfully broadened opportunities for collaboration and dialogue with a diverse spectrum of stakeholders, including corporations, investors, industry associations, foreign

governments, NGOs, and academic institutions. We also conducted the program preparation for the Climate Breakthrough Program.

To support this expanding impact, we strengthened our organizational governance. We established robust internal policies and frameworks to ensure our 17 staff members (including part-time employees) can collaborate effectively within a healthy, stable, and sustainable workplace.

(1) Research and analysis relating to climate change

- **Analysis of climate/energy policy and actions, and development of roadmap for renewable energy deployment**

Climate and energy policies are constantly shifting in many areas. Our research and analysis focused on the power sector—which is critical to achieving decarbonization—and aimed to map the current policy landscape, with an eye toward driving short-term renewable energy deployment and medium- to long-term large-scale expansion. We analyzed issues, barriers, and opportunities for the deployment of renewable energy (solar and offshore wind), and developed short-, medium-, and long-term roadmaps to realize a significant expansion of renewables.

Main themes

- FY2025 government budget, Climate Transition Bonds
- Asian Zero Emission Community (AZEC)
- Assessment of corporate actions
- Japan's Emissions Trading System (GX-ETS)
- Barriers and opportunities for deployment of renewable energy

- **Compilation/publication of statistical data**

Aware that climate and energy data is difficult to access and understand, we published intuitive, easy-to-understand data and graphics on our website.

- **Corporate targets and performance**

We updated our net-zero assessments of 10 major Japanese companies that have a significant impact on Japan's national decarbonization.

- **Governance and policy-making processes**

To examine how to achieve fair and transparent governance and decision-making processes, we interviewed experts in the legal, regulatory, and political sectors to establish key analytical viewpoints for the institutional framework.

- **Sustainable finance**

We examined the status and trends of the government's financial policies and investment and loan strategies (GX, AZEC, transition finance, etc.) as well as private sector finance, and summarized and presented our findings regarding finance-related issues in terms of accelerating the energy transition.

(2) Engagement in policy-making relating to climate change

We engaged in dialogues and exchanges with policymakers, government officials, and corporate officers over the course of the year. Moreover, Climate Integrate's seminar on the GX-ETS included panelists representing various policy perspectives, including officials from the Ministry of Economy, Trade and Industry (METI), Tokyo Metropolitan Government (TMG), and other experts, and created opportunities to participate for many stakeholders who play important roles in policy development.

(3) Disseminating information on climate change

- **Information dissemination**

For each research and analysis topic, we conducted timely outreach through various channels, including website updates, report and Insights publications, webinars, and social media posts on X. For each publication, our emphasis was on conveying the facts. We produced them with high design quality and provided all illustrations and other materials as public resources.

- **Development of communication methods and tools**

We revamped and reinforced our organizational branding to maximize the effectiveness of our messaging. Furthermore, we undertook market research to identify more strategic approaches to outreach and communication.

Reports

- "Japan's Spending Plan for Climate and Energy 2025: Unpacking the National Budget and GX Investment" April 2025
- "What is the Asia Zero Emission Community (AZEC)?" July 2025

- “Assessing Net Zero 2025: Tracking Progress of 10 Japanese Companies” September 2025
- “What’s GX-ETS? Japan’s Emissions Trading System” March 2026

Insights

- “Japan’s 7th Strategic Energy Plan, GX2040 Vision, Global Warming Countermeasures Plan: An Analysis of Policy Making Processes” April 2025
- “What’s New in AZEC? Progress and Key Points in 2025” March 2026
- “2026 Japan Climate Calendar Top 10 Highlights” March 2026

(4) Dialogue, advice and support for domestic and international stakeholders

We held dialogues, collaborated with and provided support for regional organizations and local governments. Relating to our support for Sakata City, Toyooka City, and Ichikawa City, the latter two were selected for the Decarbonization Leading Areas program (Ministry of the Environment), adding momentum to concrete initiatives. We met and interacted with investor groups, renewable energy organizations, and industry groups.

- **Speaking engagements and collaboration**

Kyoto University, the University of Tokyo, Waseda University, Keio University, Rikkyo University, Gakushuin University, Chiba University of Commerce, Takasaki University of Economics, Doshisha University, Renewable Energy University League, Delegation of the European Union, British Embassy, German Embassy, Hungarian Embassy, Indonesian Embassy, Sapporo City, Sakata City, Matsumoto City, Ichikawa City, Suginami Ward (Tokyo), Toyooka City, Global Wind Energy Council (GWEC), Japan Wind Power Association (JWPA), Renewable Energy Promoting Organization (REPO), Association for Reciprocal Revitalization of Renewable energy and Region (FOURE), Japan Small Hydropower Promotion Council, TED, PRI, FIPRA, GR Japan, E3G, Climate Group, Future Innovation Lab, Tokyo Special Wards Personnel and Welfare Affairs Association, Palsystem, Seikatsu Club, Workers’ Coop, CRP, Ethical Association, City Lab Tokyo, community organizations, etc.

(5) Activities incidental or related to preceding items

We strengthened the financial base, strengthened the organizational structure, and developed our operational management systems, including IT support, AI utilization, to implement the above activities. In particular, we held a three-day retreat (Ibaraki Prefecture) in November for the purpose of team building among staff members.