General Incorporated Association Climate Integrate

Statement of Income and Expenditures

April 1, 2025 to March 31 2026

(Units: Yen)

Category	Budget	Actual	Variance
I. Ordinary Income			
1. Grants	265,690,000	215,644,266	△ 50,045,734
2. Donation		5,030,000	5,030,000
3. Programs			
Lecture ,etc.	1,780,000	1,060,234	△ 719,766
4. Others			
Interest earned	60,000	431,801	371,801
Miscellaneous	80,000	607,260	527,260
Total Ordinary Income	**267,610,000**	**222,773,561**	**△ 43,969,895**
II. Ordinary Expenses			
1. **Programs**			
(1) Personnel			
Salaries and Allowances	81,300,000	73,307,326	△ 7,992,674
Bonuses	13,500,000	12,670,000	△ 830,000
Statutory benefits	15,200,000	12,461,222	△ 2,738,778
Total personnel	**110,000,000**	**98,438,548**	△ 11,561,452
(2) Others			
Honorariums, etc.	900,000	880,000	△ 20,000
Subscriptions/publications	6,300,000	9,938,928	3,638,928
Subcontracting	39,100,000	22,399,031	△ 16,700,969
Meetings/conferences	4,000,000	5,122,996	1,122,996
Public relations	29,100,000	27,833,462	△ 1,266,538
Travel/transportation	12,000,000	3,912,521	△ 8,087,479
Printing	1,500,000	1,654,999	154,999
Translations	1,700,000	1,789,932	89,932
Supplies	100,000	13,293	△ 86,707
Communications	700,000	250,873	△ 449,127
Office supplies	0	18,651	18,651
Memberships	0	35,980	35,980
Employee benefits	400,000	219,912	△ 180,088
Training fees	400,000	424,221	24,221
Insurance	0	31,286	31,286
Taxes and dues	0	1,000	1,000
Depreciation	300,000	154,114	△ 145,886
Miscellaneous	200,000	0	△ 200,000
Bank Charges	0	0	0
Rent	0	0	0
Total others	**96,700,000**	**74,681,199**	**△ 22,018,801**
Total Program Expenses	**206,700,000**	**173,119,747**	**△ 33,580,253**
2. **Administrative**			
(1) Personnel			
Salaries/allowances	4,800,000	4,803,240	3,240
Bonuses	800,000	900,000	100,000
Statutory benefits	896,000	808,719	△ 87,281
Total personnel	**6,496,000**	**6,511,959**	**15,959**
(2) Others			
Subcontracting	20,010,000	15,909,499	△ 4,100,501
Meetings/conferences	0	118,422	118,422
Travel/transportation	100,000	115,178	15,178
Service charges	400,000	402,988	2,988
Packing/shipping/Communications	2,530,000	3,681,192	1,151,192
Office supplies	200,000	189,100	△ 10,900
Consumables	0	56,162	56,162
Memberships	0	21,100	21,100
Employee benefits	80,000	30,165	△ 49,835
Office rent	900,000	939,570	39,570
Taxes and dues	50,000	30,741	△ 19,259
Payment/remuneration	9,500,000	1,326,073	△ 8,173,927
Depreciation	130,000	260,959	130,959
Miscellaneous	90,000	5,026	△ 84,974
Lease expense	0	10,648	10,648
Tools and Equipment	300,000	0	△ 300,000
Total Others	**34,290,000**	**23,096,823**	**△ 11,193,177**
Total Administrative Expenses	**40,786,000**	**29,608,782**	**△ 11,177,218**
Total Ordinary Expenses	**247,486,000**	**202,728,529**	**△ 44,757,471**
Changes in current net assets before taxes	**20,124,000**	**20,045,032**	**△ 78,968**
Taxes (corporate, resident, business)	**98,768**	**136,130**	**37,362**
Changes in current net assets	**20,025,232**	**19,908,902**	**△ 116,330**
Net assets brought forward (previous period)	**247,373**	**247,373**	**0**
Net assets carried forward (next period)	**20,272,605**	**20,156,275**	**△ 116,330**
(Internal Reserve)	**20,000,000**	**20,000,000**	**0**
(Available for Next Fiscal Year)	**272,605**	**156,275**	**△ 116,330**

General Incorporated Association Climate Integrate

Balance sheet

April 1, 2025 to March 31 2026

(Units: Yen)

Category	Amount		
I Assets			
1. Current assets			
Cash and deposits	259,165,318		
Prepaid expenses	58,126		
Total current assets		259,223,444	
2. Fixed assets			
Tangible fixed assets			
Furniture and equipment	828,153		
Total fixed assets		828,153	
Total assets			260,051,597
II Liabilities			
1. Current liabilities			
Accounts payable	885,066		
Accrued expenses	13,416,827		
Income taxes payable	70,000		
Consumption tax payable	19,200		
Advances received	224,218,045		
Deposits received	1,286,184		
Total current liabilities		239,895,322	
2. Fixed liabilities			
Total fixed liabilities		0	
Total liabilities			239,895,322
III Net assets			
General net assets		20,156,275	
Total net assets			20,156,275
Total liabilities and net assets			260,051,597

General Incorporated Association Climate Integrate

Inventory of property

April 1, 2025 to March 31 2026

(Units: Yen)

Category	Amount		
I Assets			
1. Current assets			
Cash and deposits			
MUFG Bank	251,054,976		
Rakuten Bank	8,110,342		
Prepaid expenses	58,126		
Total current assets		259,223,444	
2. Fixed assets			
Tangible fixed assets			
Furniture and equipment	828,153		
Total fixed assets		828,153	
Total assets			260,051,597
II Liabilities			
1. Current liabilities			
Accounts payable	885,066		
Accrued expenses	13,416,827		
Income taxes payable	70,000		
Accrued Consumption tax payable	19,200		
Advances received	224,218,045		
Deposits received	1,286,184		
Total current liabilities		239,895,322	
2. Fixed liabilities			
Total fixed liabilities		0	
Total liabilities			239,895,322
Total net assets			20,156,275

General Incorporated Association Climate Integrate

Statement of activities

1. Significant accounting policies

Our financial statements are prepared in accordance with Accounting Standards for Specified Nonprofit Corporations (July 20, 2010, partially revised November 20, 2011, by Japan's NPO Accounting Standards Council).

(1) Method of depreciation of fixed assets

Tangible fixed assets are depreciated using the straight-line method.

2. Surplus or deficit (by program)

The surplus or deficit by program is as follows.

April 1, 2025 to March 31 2026

(Units: Yen)

Category	Studies/ research/ recommendations	Policy engagement	Information dissemination	Dialog/ advice/ support	**Activity subtotal**	Administration	**Total**
I Ordinary Income							
1. Memberships	0	0	0	0	**0**	0	**0**
2. Donations	0	0	0	0	**0**	5,030,000	**5,030,000**
3. Grants	101,997,519	23,082,131	49,316,309	9,753,164	**184,149,123**	31,495,143	**215,644,266**
4. Programs				1,060,234	**1,060,234**	0	**1,060,234**
5. Others					**0**	1,039,061	**1,039,061**
Total Ordinary Income	**101,997,519**	**23,082,131**	**49,316,309**	**10,813,398**	**185,209,357**	**37,564,204**	**222,773,561**
II Ordinary Expenses							
(1) Personnel							
Salaries and Allowances	38,674,650	15,450,476	12,482,200	6,700,000	**73,307,326**	4,803,240	**78,110,566**
Bonuses	7,100,000	3,080,000	1,540,000	950,000	**12,670,000**	900,000	**13,570,000**
Statutory benefits	6,929,764	2,576,808	1,902,351	1,052,299	**12,461,222**	808,719	**13,269,941**
Total personnel	**52,704,414**	**21,107,284**	**15,924,551**	**8,702,299**	**98,438,548**	**6,511,959**	**104,950,507**
(2) Others							
Honorariums, etc.	803,000	0	0	77,000	**880,000**	0	**880,000**
Subscriptions/publications	9,886,968	0	30,300	21,660	**9,938,928**	0	**9,938,928**
Printing	1,363,537	0	291,462	0	**1,654,999**	0	**1,654,999**
Subcontracting	20,854,283	0	1,544,748	0	**22,399,031**	15,909,499	**38,308,530**
Meetings/conferences	4,909,104	18,535	87,531	107,826	**5,122,996**	118,422	**5,241,418**
Public relations	0	0	27,833,462	0	**27,833,462**	0	**27,833,462**
Travel/transportation	2,769,252	514,554	433,696	195,019	**3,912,521**	115,178	**4,027,699**
Translations	1,789,932	0	0	0	**1,789,932**	0	**1,789,932**
Supplies	2,303	0	10,990	0	**13,293**	56,162	**69,455**
Service charges	0	0	0	0	**0**	402,988	**402,988**
Communications	141,984	0	106,841	2,048	**250,873**	3,681,192	**3,932,065**
Office supplies	17,760	0	891	0	**18,651**	189,100	**207,751**
Memberships	25,500	10,480	0	0	**35,980**	21,100	**57,080**
Employee benefits	116,430	48,803	30,000	24,679	**219,912**	30,165	**250,077**
Training fees	419,021	0	5,200	0	**424,221**	0	**424,221**
Insurance	31,286	0	0	0	**31,286**	0	**31,286**
Rent	0	0	0	0	**0**	939,570	**939,570**
Taxes and dues	400	0	400	200	**1,000**	30,741	**31,741**
Payment/remuneration	0	0	0	0	**0**	1,326,073	**1,326,073**
Depreciation	53,334	0	62,500	38,280	**154,114**	260,959	**415,073**
Miscellaneous	0	0	0	0	**0**	5,026	**5,026**
Lease expense	0	0	0	0	**0**	10,648	**10,648**
Total others	**43,184,094**	**592,372**	**30,438,021**	**466,712**	**74,681,199**	**23,096,823**	**97,778,022**
Total Ordinary Expenses	**95,888,508**	**21,699,656**	**46,362,572**	**9,169,011**	**173,119,747**	**29,608,782**	**202,728,529**
Changes in current net assets	**6,109,011**	**1,382,475**	**2,953,737**	**1,644,387**	**12,089,610**	**7,955,422**	**20,045,032**

3. Breakdown of restricted donations, grants, etc.

The organization's net assets total JPY 20,156,275, of which there are no restricted assets.

(Units: Yen)

Category	期首残高	Additions	Reductions	Closing balance	Notes
Grants	0	215,644,266	215,644,266	0	**Total grant JPY 100,252,581; unrecognized portion of JPY 224,218,045 recorded as deferred grant revenue.**
Total	**0**	**215,644,266**	**215,644,266**	**0**	

4. Breakdown of changes in fixed assets

(Units: Yen)

Category	Opening balance	Additions	Reductions	Acquisition cost at end of period	Accumulated depreciation	Closing balance (net book value)
Tangible fixed assets						
Furniture and equipment	789,270	897,200	0	1,686,470	858,317	828,153
Total	**789,270**	**897,200**	**0**	**1,686,470**	**858,317**	**828,153**

General Incorporated Association Climate Integrate

Statement of Income and Expenditures

April 1, 2025 to March 31 2026

(Units: USD, 1USD=149JPY)

Category	Budget	Actual	Variance
I. Ordinary Income			
1. Grants	1,783,154	1,447,277	△ 335,877
2. Donation		33,758	33,758
3. Programs			
Lecture ,etc.	11,946	7,116	△ 4,831
4. Others			
Interest earned	403	2,898	2,495
Miscellaneous	537	4,076	3,539
Total Ordinary Income	**1,796,040**	**1,495,125**	**△ 300,916**
II. Ordinary Expenses			
1. Programs			
(1) Personnel			
Salaries and Allowances	545,638	491,995	△ 53,642
Bonuses	90,604	85,034	△ 5,570
Statutory benefits	102,013	83,632	△ 18,381
Total personnel	**738,255**	**660,661**	△ 77,594
(2) Others			
Honorariums, etc.	6,040	5,906	△ 134
Subscriptions/publications	42,282	66,704	24,422
Subcontracting	262,416	150,329	△ 112,087
Meetings/conferences	26,846	34,383	7,537
Public relations	195,302	186,802	△ 8,500
Travel/transportation	80,537	26,259	△ 54,278
Printing	10,067	11,107	1,040
Translations	11,409	12,013	604
Supplies	671	89	△ 582
Communications	4,698	1,684	△ 3,014
Office supplies	0	125	125
Memberships	0	241	241
Employee benefits	2,685	1,476	△ 1,209
Training fees	2,685	2,847	163
Insurance	0	210	210
Taxes and dues	0	7	7
Depreciation	2,013	1,034	△ 979
Miscellaneous	1,342	0	△ 1,342
Total others	**648,993**	**501,216**	**△ 147,777**
Total Program Expenses	**1,387,248**	**1,161,877**	**△ 225,371**
2. Administrative			
(1) Personnel			
Salaries/allowances	32,215	32,237	22
Bonuses	5,369	6,040	671
Statutory benefits	6,013	5,428	△ 586
Total personnel	**43,597**	**43,704**	**107**
(2) Others			
Subcontracting	134,295	106,775	△ 27,520
Meetings/conferences	0	795	795
Travel/transportation	671	773	102
Service charges	2,685	2,705	20
Packing/shipping/Communications	16,980	24,706	7,726
Office supplies	1,342	1,269	△ 73
Consumables	0	377	377
Memberships	0	142	142
Employee benefits	537	202	△ 334
Office rent	6,040	6,306	266
Taxes and dues	336	206	△ 129
Payment/remuneration	63,758	8,900	△ 54,859
Depreciation	872	1,751	879
Miscellaneous	604	34	△ 570
Lease expense	0	71	71
Tools and Equipment	2,013	0	△ 2,013
Total Others	**230,134**	**155,012**	**△ 75,122**
Total Administrative Expenses	**273,732**	**198,717**	**△ 75,015**
Total Ordinary Expenses	**1,660,980**	**1,360,594**	**△ 300,386**
Changes in current net assets before taxes	**135,060**	**134,530**	**△ 530**
Taxes (corporate, resident, business)	**663**	**914**	**251**
Changes in current net assets	**134,398**	**133,617**	**△ 781**
Net assets brought forward (previous period)	**1,660**	**1,660**	**0**
Net assets carried forward (next period)	**136,058**	**135,277**	**△ 781**
(Internal Reserve)	**134,228**	**134,228**	**0**
(Available for Next Fiscal Year)	**1,830**	**1,049**	**△ 781**

General Incorporated Association Climate Integrate

Balance sheet

April 1, 2025 to March 31 2026

(Units: USD, 1USD=149JPY)

Category	Amount		
I Assets			
1. Current assets			
Cash and deposits	1,739,365		
Prepaid expenses	390		
Total current assets		1,739,755	
2. Fixed assets			
Tangible fixed assets			
Furniture and equipment	5,558		
Total fixed assets		5,558	
Total assets			1,745,313
II Liabilities			
1. Current liabilities			
Accounts payable	5,940		
Accrued expenses	90,046		
Income taxes payable	470		
Consumption tax payable	129		
Advances received	1,504,819		
Deposits received	8,632		
Total current liabilities		1,610,036	
2. Fixed liabilities			
Total fixed liabilities		0	
Total liabilities			1,610,036
III Net assets			
General net assets		135,277	
Total net assets			135,277
Total liabilities and net assets			1,745,313

General Incorporated Association Climate Integrate

Inventory of property

April 1, 2025 to March 31 2026

(Units: USD, 1USD=149JPY)

Category			Amount	
I Assets				
	1. Current assets			
		Cash and deposits		
		MUFG Bank	1,684,933	
		Rakuten Bank	54,432	
		Prepaid expenses	390	
		Total current assets		1,739,755
	2. Fixed assets			
		Tangible fixed assets		
		Furniture and equipment	5,558	
			105	
			5,453	
		Total fixed assets		5,558
	Total assets			1,745,313
II Liabilities				
	1. Current liabilities			
		Accounts payable	5,940	
		Accrued expenses	90,046	
		Income taxes payable	470	
		Accrued Consumption tax payable	129	
		Advances received	1,504,819	
		Deposits received	8,632	
		Total current liabilities		1,610,036
	2. Fixed liabilities			
		Total fixed liabilities		0
	Total liabilities			1,610,036
	Total net assets			135,277

General Incorporated Association Climate Integrate

Statement of activities

1. Significant accounting policies

Our financial statements are prepared in accordance with Accounting Standards for Specified Nonprofit Corporations (July 20, 2010, partially revised November 20, 2011, by Japan's NPO Accounting Standards Council).

(1) Method of depreciation of fixed assets

Tangible fixed assets are depreciated using the straight-line method.

2. Surplus or deficit (by program)

The surplus or deficit by program is as follows.

April 1, 2025 to March 31 2026

(Units: USD, 1USD=149JPY)

Category	Studies/ research/ recommendations	Policy engagement	Information dissemination	Dialog/ advice/ support	**Activity subtotal**	Administration	**Total**
I Ordinary Income							
1. Memberships	0	0	0	0	**0**	0	**0**
2. Donations	0	0	0	0	**0**	33,758	**33,758**
3. Grants	684,547	154,914	330,982	65,457	**1,235,900**	211,377	**1,447,277**
4. Programs				7,116	**7,116**	0	**7,116**
5. Others					**0**	6,974	**6,974**
Total Ordinary Income	**684,547**	**154,914**	**330,982**	**72,573**	**1,243,016**	**252,109**	**1,495,125**
II Ordinary Expenses							
(1) Personnel							
Salaries and Allowances	259,561	103,694	83,773	44,966	**491,995**	32,237	**524,232**
Bonuses	47,651	20,671	10,336	6,376	**85,034**	6,040	**91,074**
Statutory benefits	46,508	17,294	12,767	7,062	**83,632**	5,428	**89,060**
Total personnel	**353,721**	**141,660**	**106,876**	**58,405**	**660,661**	**43,704**	**704,366**
(2) Others							
Honorariums, etc.	5,389	0	0	517	**5,906**	0	**5,906**
Subscriptions/publications	66,355	0	203	145	**66,704**	0	**66,704**
Printing	9,151	0	1,956	0	**11,107**	0	**11,107**
Subcontracting	139,962	0	10,367	0	**150,329**	106,775	**257,104**
Meetings/conferences	32,947	124	587	724	**34,383**	795	**35,177**
Public relations	0	0	186,802	0	**186,802**	0	**186,802**
Travel/transportation	18,586	3,453	2,911	1,309	**26,259**	773	**27,032**
Translations	12,013	0	0	0	**12,013**	0	**12,013**
Supplies	15	0	74	0	**89**	377	**466**
Service charges	0	0	0	0	**0**	2,705	**2,705**
Communications	953	0	717	14	**1,684**	24,706	**26,390**
Office supplies	119	0	6	0	**125**	1,269	**1,394**
Memberships	171	70	0	0	**241**	142	**383**
Employee benefits	781	328	201	166	**1,476**	202	**1,678**
Training fees	2,812	0	35	0	**2,847**	0	**2,847**
Insurance	210	0	0	0	**210**	0	**210**
Rent	0	0	0	0	**0**	6,306	**6,306**
Taxes and dues	3	0	3	1	**7**	206	**213**
Payment/remuneration	0	0	0	0	**0**	8,900	**8,900**
Depreciation	358	0	419	257	**1,034**	1,751	**2,786**
Miscellaneous	0	0	0	0	**0**	34	**34**
Lease expense	0	0	0	0	**0**	71	**71**
Total others	**289,826**	**3,976**	**204,282**	**3,132**	**501,216**	**155,012**	**656,228**
Total Ordinary Expenses	**643,547**	**145,635**	**311,158**	**61,537**	**1,161,877**	**198,717**	**1,360,594**
Changes in current net assets	**41,000**	**9,278**	**19,824**	**11,036**	**81,138**	**53,392**	**134,530**

3. Breakdown of restricted donations, grants, etc.

The organization's net assets total 126,769 USD, of which there are no restricted assets.

Category	期首残高	Additions	Reductions	Closing balance	Notes
Grants	0	1,447,277	1,447,277	0	**Total grant USD2,058,953; unrecognized portion of USD 1,410,176 recorded as deferred grant revenue.**
Total	**0**	**1,447,277**	**1,447,277**	**0**	

4. Breakdown of changes in fixed assets

Category	Opening balance	Additions	Reductions	Acquisition cost at end of period	Accumulated depreciation	Closing balance (net book value)
Tangible fixed assets						
Furniture and equipment	5,297	6,021	0	11,319	5,761	5,558
Total	**5,297**	**6,021**	**0**	**11,319**	**5,761**	**5,558**